



LEGACY



The Air Force Judge Advocate General's School welcomed a new leadership team this year: Colonel Mark Hoover, Commandant; Lt Col Sarah Edmundson, Deputy Commandant; and CMSgt Lindsey Wolf, Senior Enlisted Leader.

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GREAT TRADITIONS BUILDING ON A STRONG FOUNDATION 2022

From the President

Robert G. Kenny

Maj Gen, USAFR (Ret)

President, Air Force JAG School Foundation

As I write, I have just returned from a busy visit to the Judge Advocate General's School at Maxwell Air Force Base for our Annual Meeting and the 2022 Morehouse Lecture. I can report all is well and the JAG School faculty, facility, and leadership continue to impress. This year's Morehouse lecture was very special. Lieutenant General (Retired) Jack Rives, former School Commandant, Air Force Judge Advocate General and currently the Executive Director and Chief Operating Officer of the American Bar Association, was our speaker. This was General Rives' first visit to the School since his retirement in 2010. His participation enhanced the prestige of the annual Morehouse Lecture. You can read more about General Rives' remarks in the article by Major Quaco in this issue of the Legacy.



The School's appearance has been modernized, and the Annex is finished, and now functions as an active part of the JAG School campus. The extra space is sorely needed. This fiscal year the School will teach over 50 courses to over 5,000 JAG, paralegal and civilian students, (many in subjects that did not exist a few years ago). This does not include the demands for instruction by JAGs from the other Schools around the Academic Circle. Our growing military practice demands we have Judge Advocates and Paralegals skilled in many new areas of the law, generating the need to develop and teach courses such as Cyber Law, Senior Officer Legal Orientation, Victims Counsel, and Civilian Legal Orientation.

This is no small mission, and I am proud that the Foundation, through your gifts, has been able to support our School. For example, every graduate of the Judge Advocate Staff Officer Course, Paralegal Apprentice Course, and Paralegal Craftsman Course receives their first badge as a gift from the Foundation. Top paralegal graduates receive an Alabama clay eagle, also provided by your donations.

(Continued on Page 2).

* The Air Force Judge Advocate General's School Foundation, Inc., stands as a proud partner in the tradition of excellence carried on by the Air Force JAG Corps. The Air Force Judge Advocate General's School Foundation, Inc., is private and its activities are not affiliated with or endorsed by the U.S. Government. Generous contributions from retired, active duty, and reserve component judge advocates and paralegals help the JAG School Foundation provide financial resources to the JAG School when appropriated funds cannot be acquired to further enhance the educational opportunities and facilities at the JAG School.

(Continuation of "President's Message" from Page 1).

Whether you made the military a career or served your country for four years, the JAG School was an important part of your professional development and you are all valued alumni.

When visiting the School, it is always my pleasure to meet and talk to the faculty and students in attendance. They are smart, motivated, and deserving of our support. If you have occasion to visit Montgomery, even if you are just passing through, do not do so without visiting the School. I am sure you will share my pride.



Robert G. Kenny
Major General, USAFR (Ret)
President

Utilizing technology at the 2022 JSF Annual Meeting to enable other trustees to attend!



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Pictured above:

First row (L-R): Maj Gen (Ret) Brian Newby, Maj Gen (Ret) Robert Kenny
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Fifth Row: Brig Gen (Ret) Clay Moushon, Col (Ret) Stephen Ryan, Lt Col (Ret) "JC" Guerrero

Pictured on left:

Seated (L-R): Maj Gen (Ret) Robert Kenny, Maj Gen (Ret) Brian Newby
Standing (L-R): Lt Col (Ret) Juan-Carlos "JC" Guerrero, Maj Gen (Ret) Steve Lepper, Col (Ret) Stephen Ryan, Brig Gen (Ret) Jarisse Sanborn, Brig Gen (Ret) Clay Moushon, Col (Ret) Tonya Hagmaier, Hon (Maj) Carol DiBattiste, Col (Ret) Steve Linder, and Hon (Col) Scott Stucky

Projector screen bottom row: Col (Ret) Gary Bagliebter

Projector screen top row (L-R): Brig Gen (Ret) Dwight Creasy, Maj Gen (Ret) Dixie Morrow, Brig Gen (Ret) Ed Tatum

Not pictured: Col Keith Brown, Col (Ret) John Duncan, Brig Gen (Ret) Dave Ehrhart, Brig Gen (Ret) James Marshall, Brig Gen (Ret) Paul Pirog, MSgt (Ret) Mark A. Simonds, Col (Ret) Bob Sutemeier, CMSgt (Ret) Jeffrey Williams

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A Message from the Commandant

Colonel Mark Hoover

On Friday afternoon, 9 September 2022, Colonel Sheri Jones graciously turned over her office to me, as she began the transition to her retirement after more than 23 years of selfless service to our Air Force and JAG Corps, her final six years being here at Maxwell AFB in both the Legal Information Services Directorate (JAS) and the JAG School. That next Thursday evening I had the privilege of speaking to the graduating class of Judge Advocate Staff Officer Course (JASOC) 22-C.

As my interaction with the JASOC students up to that point had been very minimal, I wondered how I could best make a positive impact on the newest crop of judge advocates before they returned to their home units, ready to tackle the myriad challenging legal issues awaiting them. So I thought back to some of the lessons others much wiser than me have shared throughout my Air Force career, ultimately coming up with five practical tips on how to be a successful new JAG...applicable whether going to a unit in the Regular Air Force, Air Force Reserve, or Air National Guard.

First, understand that there's always going to be someone smarter, more articulate, and better looking than you! Chances are that he or she is going to be sitting right next to you. And that's okay – you don't need to be *the* best, but always be *your* best.

Second, take your job seriously, but don't take yourself too seriously. Realize that you're going to make mistakes and even have embarrassing things happen to you at times. Just own it! And while it's



Col Hoover speaking at the JASOC 22-C Dining Out.



better to learn from the mistakes and poor choices of others (it's usually less painful that way), life is just going to happen.

Third, especially for those folks who like to be in charge, just know that you can't control everything that happens around you. But the one thing you can control is how you respond to those happenings. When challenges and frustrations come your way, realize that you'll likely be able to make a lasting impact on others when you respond with some grace and humility.

Fourth, always be a team player, especially when others are in the limelight. Figure out what your role is in any organization, and then realize that role will likely fluctuate depending on the situation. If your teammate is up for an award, gets promoted, or has the big "win" in the office (whatever that may be), you should be the one cheering the loudest. Your opportunity to shine will come – it might just be at the most unexpected time.

And fifth, remember that you didn't get to where you are by yourself...and you're not going to be successful in our JAG Corps and in life if you try to go it alone.

Sometimes simpler is better. In his time as The Judge Advocate General, Lieutenant General Plummer has reiterated that we as a Corps, while thinking strategically in support of both the Air and Space Forces, need to emphasize getting back to basics. We also must operate as one unified team across the Corps. One of my goals as Commandant is to incorporate those five practical tips provided to JASOC 22-C into how we develop and deliver legal training and education to a diverse audience. I look forward to helping make our JAG School family an even more integral part of our JAG Corps team!

Meet the AFJAGC Leadership!



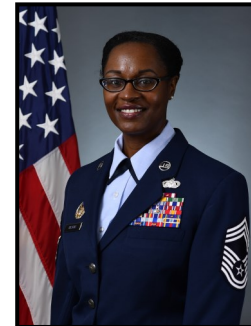
Major General Rebecca Vernon

became the Deputy Judge Advocate General in May 2022 after serving as the Director of Military Justice and Discipline. She has also served as defense counsel, instructor, program counsel, and wing and MAJCOM staff judge advocate, among other positions. Additionally, she has served as Staff Judge Advocate of the Combined Joint Special Operations Command in Afghanistan.



Lieutenant General Charles Plummer

transitioned from Deputy Judge Advocate General to The Judge Advocate General in May 2022. Lt Gen Plummer has served in a variety of legal positions at the base level, field operating agency, and the air staff and joint staff levels, including twice serving in command positions as a brigadier general and major general (general court-martial convening authority). Additionally, he served as the Staff Judge Advocate to the 3rd Air Expeditionary Group, Kwang Ju Air Base, South Korea, and as the Staff Judge Advocate to a Joint Special Operations Task Force in Jordan.



Chief Master Sergeant Tynisa Haskins

became the Senior Enlisted Advisor of The Judge Advocate General Corps in August 2021 after serving as the Air and Space Force Paralegal Career Field Manager. Prior to that position, she served in various paralegal manager and superintendent positions, as well as instructor, defense paralegal, and information manager. Moreover, she deployed in support of Operation IRAQI FREEDOM.

AFJAGS VISION

Create and sustain a vital team of national security legal experts who solve problems and advance the mission

AFJAGS MISSION

Building Relevant Legal Professionals



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For a convenient way to view all the AFJAGS publications, social media, Manual for Courts-Martial, frequently used Air Force guidance, and more, **download the AF Connect App and add The Judge Advocate General's School as a favorite!**

Morehouse Lecture: Lt Gen (Ret) Jack L. Rives' Reflections of an Air Force JAG

By Major Laura Quaco
Professional Outreach Division

"You don't need to be a leader to be a great professional, but if you aren't a professional, you can't be a leader." These are the words of Lieutenant General (Retired) Jack L. Rives, the Fifteenth Air Force Judge Advocate General, when he spoke at the Twelfth Annual Major General David C. Morehouse Distinguished Lecture Series on October 27, 2022. The Morehouse Lecture is sponsored by the JAG School Foundation in honor of the late Major General Morehouse, the Tenth Judge Advocate General of the Air Force.

Lt Gen Rives did not come from a military family, and at the start of his career, then-Second Lieutenant Rives believed he would only spend four years in service to complete his Reserve Officers' Training Corps (ROTC) commitment, then move on to the civilian sector. Had he done that, he opined he would have probably

stayed in one place, practicing in one area of the law. Instead, he found himself continuing in the JAG Corps, going from assignment to assignment; in the first nine-and-a-half years, alone, he had moved seven times. Lt Gen Rives served in various positions before becoming The Judge Advocate General, including Deputy Judge Advocate General, Deputy Legal Counsel to the Chairman of the Joint Chiefs of Staff, the first Chief of the Air Force Executive Issues Team, Commandant of the Air Force Judge Advocate General's School (AFJAGS), and Staff Judge Advocate at various command levels.

During his lecture, Lt Gen Rives shared experiences and words of wisdom with two auditoriums packed with JAG Corps leaders, AFJAGS faculty, staff, and current students, and JAG School Foundation trustees and members. Lt Gen Rives provided many lessons that are not only useful to judge advocates and paralegals, but to any professional striving to be a leader.

Embrace Opportunities. Lt Gen Rives shared a story of a complex situation, which at first glance, was a "perfect storm;" however,

he liked to look at it as the "perfect sunrise," explaining that "challenges create perfect opportunities." This rings true for any complicated situation or issue. He also quoted former hockey star Wayne Gretzky, saying "You're going to miss 100% of the shots you don't take," and "you need to skate to where the puck is going, instead of where it's been," or words to that effect. So, don't be afraid of the storm or to shoot your shot; instead, embrace it.

Be Kind. Lt Gen Rives also told a story about the late-General Colin Powell, the 12th Chairman of the Joint Chiefs of Staff. One evening when Lt Gen Rives was working late, he observed a senior officer displaying a rather negative attitude. Out of earshot, Lt Gen Rives commented about the attitude to a security guard. The guard said something to the effect of "There are some people like that, then there are people like Gen Powell. He knows my name. He knows my wife's name. And he knows about my children and

(Continued on Page 6).



Maj Gen (Ret) Kenny (left) presenting gifts to Lt Gen (Ret) Rives (right) after his lecture.



(Continuation of "Morehouse Lecture: Lt Gen (Ret) Jack L. Rives' Reflection of an Air Force JAG" from Page 5).

grandchildren. He can't always talk to me, but if he can't, he'll at least nod his head." With that, we are reminded of the lesson: be kind, be respectful—no matter the individual.

Have Integrity. Lt Gen Rives also discussed the importance of integrity, sharing that he once read from a fortune cookie, "there are no degrees of honesty." He concurred, stating "And there are not. You either have it, or you

don't." Not only is it "right" to have integrity, but it is also crucial for the role JAGs play.

Lt Gen Rives discussed how JAGs cannot be intimidated by rank—they need to be able to tell commanders what they need to know. He once knew a deployed 2-Star commander in a Combined Air Operations Center (CAOC) who had a call sign for the JAG—"Parrot"—because he always wanted to have the JAG right there over his shoulder. So, have integrity, and be the person your commander (or advisee) can trust

to be the "Parrot."

Lt Gen Rives closed out his lecture by stating, while he never put his uniform back on after retirement, the "JAG badge is going to be right here where it has always been—above my heart."



The JAG Reporter

By Major Allison Johnson
Editor-in-Chief



The JAG Reporter is proud to bring relevant media to military legal practitioners, having been continuously in print since 1977. Our core content this year included a detailed analysis on the Court of Appeals of the Armed Forces rulings on Military Rule of Evidence 513, Veterans Day reflections from JAG Corps deployers, and our newest series exploring historical discussions of the profession of arms, *Timeless Leadership*.



The JAG Reporter
QR Code

We encourage submissions in our four legal Domains: Civil Law and Litigation, Military Justice and Discipline, Operations and International Law, and Leadership. Visit our website to learn, read, and submit: <https://www.jagreporter.af.mil>.

Air Force Law Review

By Major Allison Johnson
Editor-in-Chief

The *Air Force Law Review* published its 82nd edition in Spring 2022. The *Air Force Law Review* is a professional legal forum for frank discussion of relevant legislative, administrative, and judicial developments affecting military legal practice. We featured five scholarly articles ranging in topics from cyberspace to security clearances to space debris. Congratulations to our contributing authors for their hard work! View the *Air Force Law Review* at: <https://www.afjag.af.mil/Library/AFJAGS-Library/> or via the AFJAGS page on the AF Connect application (see Page 4 for more details).



AFJAGS Podcast

By Major Victoria Smith & Major Laura Quaco
Hosts and Producers

The *AFJAGS Podcast*, which began in 2019, continues to reach beyond the legal community, including commanders, pilots, technicians, doctors, prospective JAG Corps personnel, and even non-military individuals. As of December 2022, AFJAGS has published 71 episodes on a wide array of topics, such as: “Be the Leader You Want to See: A Leadership Perspective with CMSgt Tynisa Haskins,” “Women’s History in the Air Force,” “Mental Health after Afghanistan,” and a series of episodes on Great Power Competition.



In episodes 67-70, the former hosts interviewed judge advocates who competed in the annual National Security Law Competition hosted by AFJAGS and sponsored by The JAG School Foundation. This year’s topic was How National Security Law Impacts America’s Strategic Competition in the Gray Zone. In these episodes, the participants discussed their papers and various challenges the gray zone presents for the United States and other Great Power competitors. On episode 70, it was announced that first place went to Maj Edwin Kisiel for his paper related to space debris and the gray zone; second place went to Capt Matthew Ormsbee who wrote about Taiwan, the South China Sea, and the gray zone; and third place went to Maj Jessica Tirado whose paper was on space law, the law of war, and the gray zone. Congratulations to the winners, and thank you to all others who made submissions!

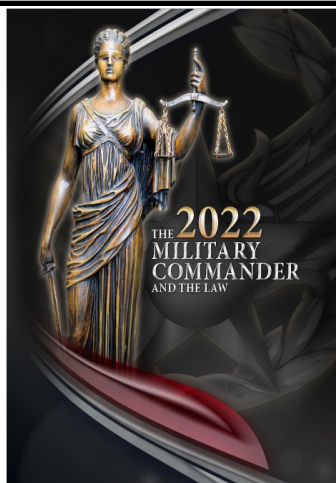
The *AFJAGS Podcast* is accessible 24/7 on most major podcast platforms including Apple Podcasts, Spotify, Stitcher, Google Podcasts, Amazon, and other platforms by typing “judge advocate” in the search box. If you have any feedback or ideas on a future topic, please contact Maj Laura Quaco at laura.quaco@us.af.mil. You may also review, rate, and subscribe!



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Military Commander and the Law

By Captain Crystal Fulfer
Editor-in-Chief

Since its inception, The Military Commander and the Law (MC&L) has remained one of the Air Force JAG Corps’ most relied-upon external publications. Over the years, MC&L has been used by both commanders and legal professionals for varying purposes, including an issue-spotting tool for commanders and first sergeants, and an index of resources for legal professionals. Over 125 AFJAGC professionals contributed to the 18th Edition of MC&L, published this year. It can be viewed digitally at: <https://www.afjag.af.mil/Library/AFJAGS-Library/>, or via the AFJAGS page on the AF Connect application (see Page 4 for more details).



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